Team 1, PM

Major Factors to be modeled in
a general theory of collaborative teams

erational command staff: strike planning

Input
Information

How well is plan working?

What options are possible?

Projected events (e.g. weather) &
Uncertainty

Pl
Org Structure

Hierarchical

Roles and responsibilities are set

Expertise in different areas (different mindsets)

Different levels of expertise

80% same platform

Have knowledge about what other people know

Have social groups within environment

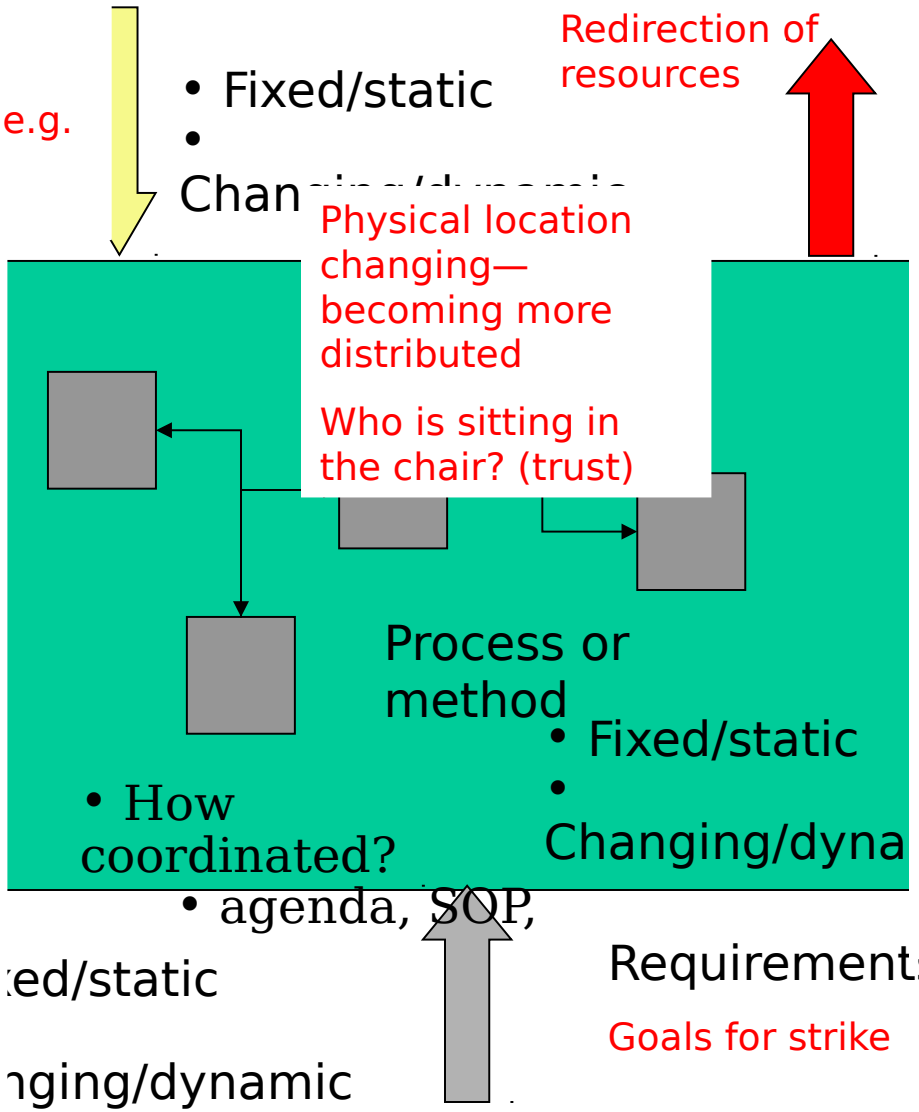
Output Behavior
Decisions

Redirection of resources

Timing:

Time pressure

Driven by events and by schedule



• Fixed/static
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Changing/dynamic

Monitoring plan execution (distributed)

Recognize problem (distributed)

Is plan broken?

How to fix/rework?

Replan. What is possible?

Complex interconnections

What options are available?

Requirements – Objectives

Goals for strike